

Commuter Benefits Program

FREQUENTLY ASKED QUESTIONS

Updated as of January 3, 2023







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Program Overview and Requirements

Q: What is the purpose of the Bay Area Commuter Benefits Program?

A: The purpose of the Program is to improve air quality and reduce traffic congestion by promoting the use of commute modes such as teleworking, transit, ridesharing, bicycling, and walking. The Program will accomplish this by increasing the number of employers who provide commuter benefits to their employees.

Q: Who runs the Commuter Benefits Program?

A: The Bay Area Commuter Benefits Program is a partnership led by the Metropolitan Transportation Commission (MTC) and the Bay Area Air Quality Management District (BAAQMD).

Q: Which employers are subject to the Program?

A: The Program applies to all public, private and non-profit employers in the Bay Area with 50 or more full-time employees within the <u>geographic boundaries</u> of the Bay Area Air Quality Management District (Air District). The employee count is based on the total number of full-time employees (see FAQ: How is the term "full-time employee" defined?) at all Bay Area worksites combined.

Q: Is the Program mandatory?

A: Yes, the Program is mandatory for all public, private, and non-profit employers in the Bay Area with 50 or more full-time employees within the geographic boundaries of the Air District.

Q: What are the Program requirements?

A: The Program requires employers with 50 or more fulltime employees in the Bay Area to:

 Select one (or more) of the five commuter benefit options (see next question),

- Designate a Commuter Benefits Coordinator,
- Register via the web-based registration system,
- Notify employees of the commuter benefit(s)
 option selected and how to take advantage of the
 benefit(s),
- Update the employer registration form on an annual basis,
- Maintain records to document implementation of the commuter benefit, and
- Provide information requested by the Air District/MTC for Program evaluation purposes.

Q: What are the commuter benefits options?

A: An employer must choose one (or more) of the following commuter benefits to offer to their employees:

- Option 1: Allow employees to exclude their transit or vanpooling costs from taxable income to the maximum allowed by law federal (https://www.irs.gov/pub/irs-pdf/p15.pdf#page=15).
- Option 2: Employer-provided transit or vanpool subsidy (or transit pass) which covers the monthly cost of the employee's commute (up to \$75 per month).
- Option 3: Provide a low-cost or free shuttle, vanpool, or bus service, operated by or for the employer.
- Option 4: Provide a unique commuter benefit(s) that reduces single occupant commute trips (and/or vehicle emissions).
- Option 5: Implement a Telework Policy allowing telework for one or more days a week for all employees whose assignments can be performed remotely.

Q: Our worksite is not located near transit - do we still have to comply with the requirements of the Program?

A: Yes. The Program applies to any employer with 50 or more full-time employees throughout the jurisdiction of the Air District, regardless of its proximity to public transit. The Program provides employers with the flexibility to offer commuter benefits appropriate to the needs of their employees and worksites. Option 3, 4, or 5 may be most appropriate for employers with worksites that are not well served by public transit. Option 4 allows an employer to comply by providing commuter benefits for commute modes such as carpooling, bicycling, walking, limited telecommuting, and compressed work week schedules. For additional information on Option 4, click here. Employers can also comply with the Program solely with telework by means of Option 5. For more information see the Option 5 FAQs and the Option 5 Guide.

Q: Are there any penalties for employers who do not participate in the Program?

A: The focus of the Program is to achieve voluntary compliance by employers by providing education and compliance assistance to employers. Free assistance is available to help employers comply with the Program Click here. However, all employers that are subject to the Program are required to participate. If an employer refuses to comply, then the Air District can impose a financial penalty as authorized by the California Health and Safety Code. The penalty for failure to comply would be determined on a case-by-case basis, based upon factors that the Air District is required to consider pursuant to the California Health and Safety Code.

Q: My company is already offering commuter benefits; do we need to do more?

A: All employers need to comply with the requirements described in the response to FAQ: What are the Program requirements? However, if your company already offers a commuter benefit that is consistent with one of the five

options described in FAQ: What are the commuter benefit options?, you will not need to do anything more from a substantive standpoint. You will only need to complete the online registration form and continue to make the commuter benefit(s) available to your employees.

Q: What are the reporting requirements?

A: Employers are required to complete a simple online registration process specifying which commuter benefit the employer provides. Employers are required to update their registration form online on an annual basis; employers can also request updates on an as-needed basis (e.g., change of contacts, benefit(s) offered) by contacting the Helpline Specialist at commuterbenefits@511.org . Employers will receive an email reminder from the Air District or MTC to complete their annual renewal.

Q: What are the record-keeping requirements for the Program?

A: The employer must maintain records, files, and documentation to establish compliance with the requirements of this Program, retain these records for a period of three years, and make them available to the Air District upon request.

Key Definitions & Provisions

Q: How is the term "full-time employee" defined?

A: For the purpose of the Program, an employee is defined as anyone who is treated as an employee for tax purposes, i.e., anyone who receives a W-2 form from the employer. A "full-time employee" is defined as an employee who has worked an average of at least 30 hours per week during the previous calendar month. Independent contractors who do not receive a W-2 form from the employer would not be counted as employees.

Q: How do we count "full-time employees" for the purpose of determining whether our company is subject to the Program?

A: Your employee count should be based on the average number of "full-time employees" (see FAQ above) in the Bay Area carried on your payroll over the course of the most recent three-month period. Seasonal or temporary employees who work less than 120 days per year, and "field employees" as defined below, are both excluded.

Q: Which employees are entitled to commuter benefits?

A: Employers must offer their commuter benefit to all "covered employees." A covered employee is defined as an employee who worked an average of 20 or more hours per week within the previous calendar month. Seasonal or temporary employees who work less than 120 days per year, and "field employees" as defined below, are both excluded.

Q: Are employees who work in the field covered by the Commuter Benefits Program?

A: Field employees whose primary job responsibilities are at temporaryjobsite(s), andwho do not report to theemployer's home office or other permanent job location, are not covered by the Program. Employers are not required to include field employees in their count of full-time employees, nor to provide commuter benefits to field employees as defined. Please note that employees who report to the employer's main office to pick up an employer-provided vehicle for use in the field are not considered field employees. For additional information, see the "field employee" Compliance Advisory.

(Note: Although employers are <u>not</u> required to provide commuter benefits to field employees, they may choose to do so on a voluntary basis).

Q: Are employees who work remotely, and do not report to a physical office or work site in the San Francisco Bay Area, covered by the Program?

A: Bay Area employers subject to the Program requirements and have employees working remotely can comply with the Program through Option 5.

Q: Are temporary employment agencies subject to the Program?

A: Yes, the Program does apply to any temporary employment agency (temporary agency) that has 50 or more full-time employees who work an average of 30 or more hours per week. If a temporary agency is subject to the Program, then all employees of the temporary agency who work on the temporary agency payroll for 120 or more days per year and an average of 20 or more hours per week are eligible to receive the commuter benefit the temporary agency chooses to provide. Employees of temporary agencies who work less than 120 days per year are treated as "seasonal/temporary" employees and therefore would not be covered by the Program. Also, please note that "field employees" whose primary job responsibilities are at temporary job site and who do not report to an employer's home office or other permanent job location are not covered by the Program. For example, employees of a temporary agency who are assigned to work at a job site that is temporary in nature (e.g., a construction site, a well-drilling business; a painting contractor) are not covered by the Program, whereas employees of a temporary agency who are assigned to work at a job site that is permanent in nature (e.g., a law firm, accounting firm, or corporate office) are covered by the Program.

Q: How much will the Program cost employers?

A: The potential costs will depend upon which commuter benefit option(s) the employer selects, whether the employer is non-profit, and the number of employees who choose to utilize the benefit(s). Option 1, the pre-tax option, has the potential to save employers money by reducing their payroll taxes. In the case of Options 2, 3, 4, and 5 the costs will depend upon the specific benefits that an employer offers pursuant to these options.

Many Bay Area employers already provide commuter benefits, and currently meet the substantive requirements of the Program. These types of employers would incur minimal costs, if any, to register and provide basic information about their existing program to the Air District/MTC.

Q: How will my employees benefit?

A: The specific benefit to your employees will depend upon which commuter benefit option(s) you provide. If, for example, you offer Option 1, then your employees who commute by transit or vanpool can save significantly by excluding their transit or vanpool costs from taxable income (for current limits see the IRS tax code: https://www.irs.gov/pub/irs-pdf/p15.pdf#page=15.

If you offer Option 2, 3, 4, or 5 your employees will save money by paying for transit through a subsidy (Option 2), riding in a company vanpool or shuttle (Option 3), some other means of commuting other than a single-occupancy vehicle (Option 4) or minimizing gas, toll, and vehicle maintenance payments incurred by a regular commute by teleworking (Option 5). In addition to saving money, employees who take advantage of a commuter benefit will free up time that would otherwise be spent behind the wheel. As a result, the program should have other indirect benefits such as reduced commute stress.

Multiple Worksites

Q: What if we have more than one worksite in the Bay Area?

A: The threshold of 50 or more full-time employees in the jurisdiction of the Air District (for determining applicability) is based on the total number of employees at all Bay Area worksites combined for each respective employer, regardless of how the employees are distributed among worksites. For example, an employer with 30 full-time employees in Redwood City and 25 full-time employees in Vallejo would be subject to the Program, based on the combined total of 55 full-time employees in the Bay Area. Employers with more than 50 full-time employees at all Bay Area worksites combined need to provide commuter benefits at all the Bay Area worksites, including those sites that have less than 50 employees on a stand-alone basis.

Q: We have multiple worksites; can we offer different commuter benefits at the various worksites?

A: Yes, if the commuter benefit offered at each worksite is consistent with Option 1, 2, 3, 4, or 5 of the Program. The Air District and MTC encourage employers to offer commuter benefits that are appropriate for each worksite.

Q: What if one (or all) of our worksites is located in a city with an existing commuter benefit ordinance act?

A: Four local jurisdictions (the cities of Berkeley, Richmond, and San Francisco; and San Francisco International Airport) have adopted local commuter benefit ordinances. While the substantive requirements for these local ordinances are very similar to the requirements of this regional Program, the local ordinances have more stringent applicability thresholds (see table below). All employers that are subject to the regional Program by virtue of having 50 or more full- time employees in the Bay Area will report to the Air District/MTC. The Air District/MTC will share information with the local entities regarding the worksites within their respective jurisdictions that are subject to this regional Program. Smaller employers not subject to this regional Program should continue to work with the applicable entity according to their worksite location(s).

Jurisdiction	Applicability Threshold
City & County of San Francisco	20 or more employees nationwide
San Francisco International Airport	20 or more employees nationwide
City of Berkeley	10 or more employees nationwide
City of Richmond	10 or more employees nationwide

General Questions about the Program

Q: Our company has less than 50 full-time employees. Can we still participate in the Program?

A: The Air District and MTC encourage smaller employers to offer commuter benefits consistent with the options described above. The potential savings and outcomes of the Program are equally valid for smaller companies. However, employers with less than 50 full-time employees in the Bay Area are not required to register or report to the Air District/MTC.

Q: At our company, employees' benefits are subject to collective bargaining. How does this relate to the Program?

A: The Program does not absolve an employer or other party from any obligation required by an existing collective bargaining agreement with employees.

Q: My employer is certified by the "Best Workplaces for Commuters." Are we therefore automatically in compliance with the Program?

A: If your company holds a current certification from the <u>Best Workplaces for Commuters</u>, then you should have no trouble complying with the Program. However, you will need to complete the brief, online registration process and indicate which of the five commuter benefit options (see FAQ: What are the commuter benefit options?) you are providing to your employees.

Q: At our company, all employees are teleworking now. Are we exempt?

A: As long as the employees are working within the Bay Area full-time, they are included in the employer's employee count. If your employees are working remotely your employer can qualify under Option 5: Telework.

Q: Can we offer more than one commuter benefit?

A: You are only required to offer one of the five commuter benefits described in FAQ: What are the

commuter benefit options? to your employees.

However, you may choose to provide additional commuter benefits to your employees, thus enhancing the potential effectiveness of your program.

Q: My company requires a waiting period for newlyhired employees before they are eligible to receive benefits. If the commuter benefits that we offer are also subject to the waiting period, would we be compliant with the Bay Area Commuter Benefits Program?

A: Since employees are still in the process of choosing their commute mode when they start a new job, employers are encouraged to provide commuter benefits to new employees as close to the employee hire date as possible. In addition, some employers and employees can realize potential commuter benefit tax-savings right from the start. Employers may impose a waiting period for commuter benefits consistent with the waiting period for other employee benefits that they provide. However, the waiting periodto provide commuter benefits cannot be more than 90 calendar days from the employee's hire date.

Q: What if we offer a commuter benefit, but our employees choose not to take advantage of it?

A: The Program only requires that employers offer and regularly promote your benefit(s) to all "covered employees" (see FAQ: Which employees are entitled to commuter benefits?) You are encouraged to offer benefits that are the best suited for your organization that balances employee equity and access to public transit. If you make one of the commuter benefits available to your employees, you will be in compliance with Program requirements, regardless of how many employees choose to use the commuter benefit(s).

Q: Do employers need to meet any numerical targets or standards?

A: No, the Program does not require employers to attain any specific standards or targets. If your organization is

General Questions about the Program

complying under Option 5: telework, documentation must be maintained that shows telework is permitted a minimum of once a week for participating employees.

Option 1 - Pre-Tax Benefit for Transit & Vanpool

Q: Is the pre-tax benefit similar to a flexible spending account for medical expenses, in the sense that if "you don't use it, you lose it?"

A: No. Under IRS Code Section 132(f), employees may carry over unused transit tickets purchased with pretax dollars to subsequent months, provided that the transit pass or ticket allows unused value to be carried forward. (See IRS tax code for current limits).

Option 2 - Employer-Provided Transit or Vanpool Subsidy

Q: How much is the required subsidy amount for Option 2?

A: The subsidy must be equal to the employee's monthly transit or vanpool fare. The amount provided is to cover the total cost of the commute up to an inflation adjusted maximum (click here for the current maximum amount). However, an employer can choose to provide a higher subsidy amount on a voluntary basis. The federal tax code currently allows an employer to provide a transit or vanpool subsidy of up to a monthly maximum which is subject to taxes. Any amount greater than the maximum provided by an employer would be subject to taxation.

Q: If we provide an annual transit pass (such as Santa Clara VTA's SmartPass or AC Transit's EasyPass) to all employees, does that qualify for compliance with the Program via Option 2?

A: If your company makes a transit pass such as VTA's SmartPass or AC Transit's EasyPass available to all covered employees, you would comply under Option 2.

Note: If multiple transit agencies serve the worksite, employers who provide a SmartPass or EasyPass are encouraged to also provide a benefit (by means of either Option 1 or Option 2) to employees who commute using other transit providers.

Q: Are there any tax savings associated with Option 2?

A: An employer-provided subsidy for transit or vanpool costs is tax-free to the employee, up to maximum amount permitted by the federal tax code. (See IRS tax code for current limits). Employees do not pay income

taxes or their share of the FICA tax on the subsidy. Additionally, for the purpose of calculating corporate income taxes, the transit/vanpool subsidy may be deductible as a business expense. (Employers should check with their tax advisor).

Q: If my company offers a transit subsidy of less than the amount specified in Option 2, do we need to provide more than the transit subsidy to comply with Program requirements? If so, what other commuter benefits can we provide in order to meet the Program requirements?

A: An employer cannot offer a transit subsidy that is capped less than the amount required under Option 2. The amount required for Option 2 is to cover the total cost of the commute up to an inflation adjusted maximum (click here for the current maximum amount). The employer cannot comply with the Program merely on the basis of the (reduced) transit subsidy. The employer would have several options, as described below:

- Provide Option 2 in combination with Option 1: The employer could provide the (reduced) transit subsidy in combination with Option 1, i.e., the option which allows employees to pay for their transit or vanpool costs using pre-tax dollars.
- Option 4C: If the employer offers a transit subsidy less than the amount specified for Option 2, then the employer could submit this as a proposed benefit pursuant to Option 4C. Option 4C proposals are subject to review and approval by the Air District. See the Option 4 Guide for additional information.

Option 3 - Employer-Provided Transportation

Q: Are there any tax savings associated with Option 3?

A: Employers may deduct the cost of providing employee transportation as a business expense for the purpose of calculating corporate income taxes. (Employers should check with their tax advisor).

Q: My company belongs to a consortium of employers who collectively pay for a shuttle for all of our employees to use. Does this qualify for the purpose of compliance with the Program?

A: Yes, for the purpose of compliance with Option 3, an employer may collaborate with other employers to provide transportation for their employees on a collective basis, provided that the employer is making a financial contribution to support the shuttle service. This also applies in the case of employers who collaborate to finance long-distance bus service for their employees.

Q: My company worksite is served by a shuttle (or bus, but we do not contribute monetarily to help operate the shuttle service. Does this qualify for the purpose of complying with the Program via Option 3?

A: No. In order to comply with the Program by means of Option 3, an employer must contribute to funding the shuttle, either directly, or by participating in a formal transportation management association.

Q: How is "low-cost" transit defined for the purpose of Option 3?

A: For the purpose of complying with the Program via Option 3, employers may charge a fare to their employees, provided that the fare is "low cost". The Air District and MTC define "low cost" as follows:

- Short-distance transportation: For short-distance transportation, such as a shuttle from a nearby transit station to the worksite, the employer may charge a maximum of \$2.00 per employee for a one-way trip.
- Long-distance transportation: For long-distance transportation, such as buses or van service from the employee's home community to the worksite, the employer may charge a one-way fare of no more than \$0.20 per miles times the one-way trip distance. For example, in the case of an employer providing a bus service for a 30-mile trip from the employee's home to the worksite, the "low-cost" threshold for the purpose of the Program means that the employer could charge the employee a maximum of \$6.00 per one-way trip.

Option 4 – Alternative Commuter Benefit

Q: What if Options 1, 2, or 3 do not provide the best commute resources for my employees?

A: The Bay Area Commuter Benefits Program includes a provision for employers to propose an alternative commuter benefit (Option 4). This alternative option may be especially relevant for employers whose worksites are not well served by transit or want to offer a benefit for multiple modes of commuting. Option 4 allows compliance by benefits supporting

bicycling, carpooling, limited/restricted telework, compressed work week schedules, parking cash out, or promoting the use of electric vehicles by employees. For questions on these benefits, see the FAQs below and reference the Option 4 Guide for more details.

Bicycling

Q: Can employees exclude bicycling costs from their taxable wages, like transit/vanpool costs?

A: Section 132(f) of the federal tax code allows employers to provide a tax-free subsidy to offset an employee's bicycle commuting expenses (the purchase of a bicycle, and bicycle maintenance and storage). However, the IRS Code does not allow employees to use their own pre-tax dollars to pay for bicycle commuting expenses. Therefore, allowing employees to use pre-tax dollars to pay for bicycle commuting costs is not included in Option 1. Please see IRS tax code for current limits: https://www.irs.gov.

Q: What can my company offer employees who wish to bicycle to work?

A: In addition to offering a subsidy for transit and vanpooling you can choose to provide a subsidy to offset an employee's bicycle commuting expenses. Alternatively, you can provide incentives to promote bicycle commuting, such as the subsidy and/or secure bicycle parking, in the context of an alternative commuter benefit program pursuant to Option 4.

Carpooling

Q: Can employees exclude carpooling costs from their taxable wages, like transit/vanpool costs?

A: At the writing of this document, the tax code does not allow carpool costs to be excluded from taxable wages but see the IRS tax code for any updates: https://www.irs.gov.

Q: What can we offer employees who wish to carpool to work?

A: You could choose to offer Option 4A: Carpool Subsidy, which is a carpool subsidy per employee who carpools to work, along with preferred parking for carpoolers and one additional commuting measure of your choice. You could also choose to offer Option 4B: Carpool Promotion, which includes the provision of preferred parking for carpoolers, participation in a guaranteed ride home program, and two additional commuting measures of your choice. Either would be compliant under option 4.

Q: What is the difference between a vanpool and a carpool?

A: In the IRS Code, a vanpool is defined as any highway vehicle with seating capacity for at least six adults, excluding the driver, that meets two requirements for mileage use:

- 1. At least 80 percent of the vehicle use must be for commuter transportation, and
- When used for commuting, at least half of the seats must be occupied, on average, excluding the driver.

Note: The cost for participating in a vanpool for commuting purposes can be excluded from taxable wages, pursuant to the IRS Code. However, the IRS Code does not allow carpool commuting costs to be excluded from taxable wages.

Limited Telework Schedule

Q: What is the difference between complying with Telework under Option 4 versus complying with telework under Option 5?

A: A telework policy will be compliant under Option 4 or Option 5 depending on how many employees can participate and how often they are permitted to telework. Under Option 4A, employers can offer a telework program that is NOT available to all employees or allows telework less than once a week.

Limited Telework can be used as a "Primary Measure" for complying with Program by Option 4A, but two secondary measures are also required.

Employers can comply solely by telework using Option 5. Under Option 5, the employer provides a telework benefit to all employees whose duties can be performed remotely. All participating employees will be allowed to work remotely a minimum of one day or more per week. For more information (see the Option 5 Guide).

Compressed Work-Week Schedule

Q: Can my company comply with the Program by allowing our employees to work a "Compressed Work Week" schedule?

A: The Air District and MTC recognize that compressed work week (CWW) schedules may be an effective means to reducing drive-alone commute trips, especially at work sites that are not well served by transit. A CWW schedule can be

used as a "Primary Measure" for the purpose of complying with the Program by means of Option 4A. Air District Staff recommends implementing a company-wide compressed work-week policy for your employees and suggests that participating employees use a 9/80 or 4/10 schedule. To comply with the Program by means of Option 4A, in addition to implementing a CWW schedule policy, you must also offer two secondary benefits (see the guidance on Option 4).

Parking Cash-Out

Q: Does "Parking cash-out" qualify for the purpose of complying with the Program?

A: "Parking cash-out" means that an employer that provides subsidized parking for its employees offers them the option to take a cash payment in lieu of the parking subsidy. Studies show that Parking cash-out is an effective means to reduce drive- alone commuting. State law requires employers who meet

certain criteria to offer Parking cash-out to their employees. An employer that makes Parking cash-out available to its employees, either to comply with State law, or on a voluntary basis, may submit an alternative commuter benefit proposal pursuant to Option 4A, choosing Parking cash-out as the "Primary Measure." To comply with the Program by means of Option 4A, in addition to parking cash-out, you must also offer two secondary benefits (see guidance on Option 4).

FREQUENTLY ASKED QUESTIONS

Limited Telework Schedule $\underline{https://www.bloomberg.com/news/articles/2021-07-14/what-s-wrong-with-free-parking-at-work}$

Electric Vehicles

Q: Can my company comply with the Program by promoting the use of electric vehicles by our employees?

A: Yes, you can submit a proposed program to promote the use of electric vehicles by your employees as a "Primary Measure" in a unique commuter benefit proposal pursuant to Option 4A. To comply with the Program by means of Option 4A, in addition to implementing an EV program or incentive, you must also offer two secondary benefits (see the guidance on Option 4). Alternatively, you may propose an electric vehicle program that you design for review by the Air District by means of Option 4C.

Q: If my company is providing electric vehicle chargers, is there any required standard as to the minimum number of EV chargers or the ratio of EV chargers to employees?

A: No, there is no minimum requirement for the number of EV charging stations per worksite. However, employers are encouraged to provide a sufficient number of EV charging stations to meet the anticipated demand for EV charging by their employees.

Option 5: Telework

Q: My company allows our employees to telework. Does this qualify us with the Program Under Option 5?

A: Your company may be compliant under Option 5 depending on how many employees are allowed to participate, and how often they are permitted to telework. Under Option 5, the employer provides a telework benefit to all employees whose assignments can be performed remotely. All participating employees will be allowed to work remotely a minimum of one day or more per week. for more information see the Option 5 Telework Guide.

Q: What are record-keeping requirements under Option 5?

A:

- Notify employees of the commuter benefit option selected and how to use the benefit
- Maintain records to document how and when employees were notified about the commuter benefit(s)
- Maintain and retain records, files, and documentation to establish compliance with the requirements of this rule for three years (make available to the Air District upon request)
- Complete annual registration update.

Q: My company would like to comply through Option 5: Telework, can we stop offering commuter benefits that we had previously made available?

A: No, in order for an employer to be pre-approved to comply under Option 5: Telework, the employer must not remove existing benefits being offered to employees whose duties cannot be done outside the worksite. If an employer removes existing commuter benefits already being offered to employees, then Option 5: Telework will need to be approved by the <u>Air District</u> on a case-by-case basis.

Q: How do we address equity concerns for essential employees that cannot participate in telework?

A: We believe equity is a process of listening to your employees, having a stake in their concerns, and offering commuter benefits that address those concerns.

Employers complying with the Program through Option 5: Telework should be mindful of equity concerns of their employees. Additional information can be found here: https://www.baaqmd.gov/plans-and-climate-protection/flex-your-commute/telework-resources/equity-considerations.

Q: I need help in implementing a telework program. What resources are available?

A: For further assistance in creating your organizational telework policy, please visit the *Flex Your Commute's* Telework Policy https://www.baaqmd.gov/plans-and-climate/climate-protection/flex-your-commute/telework-resources.